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PREFACE

The Title III Policies and Procedures Handbook is prepared to facilitate the implementation of activities funded by Title III Programs. This handbook does not exclude compliance to University Policies and Procedures. It is designed to provide specific policies and procedures unique to the Title III HBCU and HBGI Programs, to support the proper monitoring and evaluation of program activities and to ensure the appropriate expenditure of program funds. This Handbook serves as a resource document in carrying out the approved Plan of Operation.

Compliance with the guidelines and regulations included in this Handbook will ensure that the Federal grants are administered in accordance with Title III, Part B of the 1965 Higher Education Act, the U. S. Department of Education General Administrative Regulations (EDGAR), and other Federal directives, and affirms that Clark Atlanta University has the documentation necessary to show compliance.

This Handbook will be updated as changes in policies are made by the U. S. Department of Education and/or Clark Atlanta University. This Policies and Procedures Handbook is effective until replaced by an updated version or revised insertions.
INTRODUCTION

Purpose

Title III of the Higher Education Act of 1965, as amended, Strengthening Historically Black Colleges and Universities (HBCU) and Strengthening Historically Black Graduate Institutions (HBGI) Programs, authorizes special assistance to strengthen the quality of developing institutions which have the desire and potential to make a substantial contribution to the higher education resources of the nation. Amendments to the Act have altered some elements of the program, but it remains as written - an instrument to provide assistance to institutions demonstrating a constructive effort to strengthen themselves.

Clark Atlanta University’s Title III Program has funded project activities designed to help meet various strategic goals of the University.

Activities that qualify for Title III HBCU funding are:

1. Purchase, rental, or lease of scientific or laboratory equipment for educational purposes, including instructional and research purposes.

2. Construction, maintenance, renovation, and improvement in classrooms, libraries, laboratories, and other instructional facilities, including purchase or rental of telecommunications and technology equipment or services.

3. Support of faculty exchanges, faculty development, and faculty fellowships to assist in attaining advanced degrees in the field of instruction of the faculty.

4. Academic instruction in disciplines in which Black Americans are underrepresented.

5. Purchase of library books, periodicals, and other educational materials, including telecommunications program materials.

6. Tutoring, counseling, and student service programs designed to improve academic success.

7. Funds management, administrative management, and acquisition of equipment for use in strengthening funds management.

8. Joint use of facilities, such as laboratories and libraries.

9. Establishing or improving a development office to strengthen or improve contributions from alumni and the private sector.
10. Establishing or enhancing a program of teacher education designed to qualify students to teach in a public elementary or secondary school in the State that shall include, as part of such program, preparation for teaching certification.

11. Establishing community outreach programs which will encourage elementary and secondary students to develop the academic skills and the interest to pursue postsecondary education.

12. Establishing or improving an endowment fund.

13. Acquisition of real property in connection with the construction, renovation, or addition to or improvement of campus facilities.

14. Education or financial information designed to improve financial literacy and economic literacy of students or the students' families, especially with regard to student indebtedness and student assistance programs under title IV.

15. Services necessary for the implementation of projects or activities that are described in the grant application and that are approved, in advance, by the Secretary, except that not more than two percent of the grant amount may be used for this purpose.

Activities that qualify for Title III HBGI funding are:

1. Purchase, rental, or lease of scientific or laboratory equipment for educational purposes, including instructional and research purposes.

2. Construction, maintenance, renovation, and improvement in classrooms, libraries, laboratories, and other instructional facilities, including purchase or rental of telecommunications and technology equipment or services.

3. Purchase of library books, periodicals, technical and other scientific journals, microfilm, microfiche, and other educational materials, including telecommunications program materials.

4. Scholarships, fellowships and other financial assistance for needy graduate and professional students to permit the enrollment of the students in and completion of the doctoral degree in medicine, dentistry, pharmacy, veterinary medicine, law, and the doctorate degree in the physical or natural sciences, engineering, mathematics, or other scientific disciplines in which African Americans are underrepresented.

5. Establishing or improving a development office to strengthen or improve contributions from alumni and the private sector.

6. Assisting in the establishment or maintenance of an institutional endowment fund.
7. Funds and administration management, and the acquisition of equipment, including software, for use in strengthening funds, management and management information systems.

8. Acquisition of real property that is adjacent to the campus in connection with the construction, renovation, or addition to or improvement of campus facilities.

9. Education or financial information designed to improve the financial literacy and economic literacy of students or the students’ families, especially with regard to student indebtedness and student assistance programs under title IV of the HEA.

10. Services necessary for the implementation of projects or activities that are described in the grant application and that are approved, in advance, by the Secretary, except that not more than two percent of the grant amount may be used for this purpose.

11. Tutoring, counseling, and student services programs designed to improve academic success

Other activities proposed in the application submitted under subsection (d) that - (A) contribute to carrying out the purposes of this part; and (B) are approved by the Secretary as part of the review and acceptance of such application.

The full citation for the HBCU and HBGI programs can be found in 34 CFR, Parts 608,609 and the Higher Education Act of 1965 as amended by the Higher Education Opportunity Act of 2008 (P.L. 110-).
Relationship to University Mission

The University in its mission statement has committed itself to the role of shaping graduates who will not only be productive, creative, socially and economically responsible citizens, but students who will also have met standards of excellence in contemporary higher education.

Clark Atlanta University prepares its students for leadership and service through instructional programs and extracurricular activities that:

- Develop skills in oral and written communication, analytical and critical thinking, and interpersonal relationships;

- Foster an understanding and appreciation of the elements and evolution of various cultures, and the nature of the physical universe;

- Foster understanding and appreciation of the specific knowledge and skills needed for the pursuit of professional careers and/or graduate study; and

- Cultivate the personal attributes of self-confidence, tolerance, morality, ethical behavior, humility, global perspective, and a commitment to social justice.

In carrying out its primary mission of developing students with disciplined minds who will lead lives of leadership, service, and self-realization, CAU is guided by an administration and faculty who promote academic excellence, achievement, and high ideals. The activities requested for support under Title III were developed with the mission, purposes and goals of the University in mind. Each activity is governed by a set of objectives, and each objective is related specifically to one or more of the Institution’s long-range goals. In order to ensure its continued success and the implementation of all planned activities, Title III Program Administration will:

- Recommend policies and develop procedures to ensure adherence to Federal regulations that provide a clear audit trail;

- Provide support services to facilitate maximum implementation of funded activities;

- Recommend policies and develop procedures to facilitate Title III proposal development and submission;

- Recommend changes to Activities which will enhance the program in line with expected goals and objectives.
Using This Handbook

This Policies and Procedures Handbook provides guidance and compliance directives on the implementation of the Title III Programs at Clark Atlanta University (CAU). These programs are designed to help strengthen and advance CAU with the goal of making it the very finest private college and university, and doctoral intensive research university in the world. It contains important information on grant terms and conditions for improving programs and services of the University using support from the Title III HBCU and HBGI Programs.

Procedures for Title III HBCU and HBGI funded activities follow the approved policies and practices of Clark Atlanta University. Please note: Federal Law (EDGAR*) requirements and Federal auditing practices (OMB Circulars) may conflict with current University policies and practices. In all cases, Federal law will supersede policies and practices of Clark Atlanta University.

Clark Atlanta University’s Title III Director is responsible for monitoring the completion of all activity objectives, tasks, and evaluation of projects according to the approved Plan of Operation. In addition, the Title III Director is responsible for ensuring compliance with Federal expenditure guidelines. As a Department of Education grantee, CAU is bound by Federal rules and regulations. Continued funding of the Title III Programs requires full compliance with applicable Federal regulations.

In support of our compliance efforts, this Handbook provides assistance to Activity Directors, Coordinators and other key personnel in carrying out the objectives and implementation strategy of the approved Plan of Operation. It is to be used as a guide for ensuring adherence to all guidelines and regulations listed.

As grant requirements change, revisions or additions to this Handbook will be necessary to ensure compliance. All Activity Directors and Coordinators must become familiar with the grant requirements included herein, keep up-to-date on all administrative procedures and ensure that policies and procedures are followed carefully. All persons using Title III funds should refer to this Handbook before charging expenditures. Questions concerning Title III matters should be directed to Title III administrative personnel.

(*Department of Education General Administration Regulations: 34 CFR; as of December 2008)
TITLE III PROGRAM ADMINISTRATION
ADMINISTRATIVE STRUCTURE

POSITIONS AND TITLES

Overall leadership responsibility for CAU Title III Programs is vested in the position of the Director. All Title III Program Administration staff report to the Director; these positions provide programmatic, fiscal, administrative and clerical support to the Director. On occasions the office may include student workers on institutional work study; in such cases, the Office Manager supervises these individuals. A brief description of each position is shown below.

**Director:** The Title III Director is responsible for the overall implementation of the policies and procedures of the program and for ensuring conformance with all applicable Federal and University regulations. The Director ensures that the President’s vision and priorities are reflected in all activities approved for funding, and serves as the President’s official agent on all Title III matters.

**Office Manager:** The Title III Office Manager is responsible for ensuring effective office operations and assisting with the successful implementation of CAU Title III Programs. Some duties associated with this position include; processing forms, maintenance of records, responding to inquiries, preparing reports, training staff and coordinating meetings.

**Accounting Coordinator:** The Title III Accounting Coordinator is responsible for managing and preparing financial reports of Title III funded programs and services to ensure accountability. Some duties associated with this position include; maintaining controls and performing balancing operations on accounting activities for all Title III programs and also maintaining the official accounting ledger.

**Program Specialist (s):** The Title III Program Specialist is responsible for assisting with the coordination of program monitoring and evaluation of Title III funded programs. Also associated with this position is the coordinating of training and development for unique Title III Technical Workshops held at the University. This position serves to establish a system for providing daily assistance to Title III Activity Directors and their staff to ensure compliance to University and Federal regulations.

**Property/Technology Specialist:** The Title III Property/Technology Specialist is responsible for implementing and maintaining administrative policies and procedures specific to the program support areas of technology, data and property management for all Title III Programs. This position also maintains the internal technological operating systems of the Program Administration office, Activity Directors and other University Stakeholders.
PROGRAM ACCOUNTABILITY
And
EVALUATION

OVERVIEW OF TITLE III GRANT MANAGEMENT

- **Coordination:** Each activity shall be developed so as to be in coordination, to the extent feasible, with other programs at the University with similar educational purposes. A common effort should be demonstrated in the coordination of each activity. All Activity Staff are responsible for assisting the Activity Directors with the daily operations of the activities. Such coordination shall continue during the period in which such project remains in effect.

- **Evaluation:** As part of the Phase II plan, each activity shall include procedures to effectively evaluate the progress on stated objectives.

- **Site Visit:** Site visits may be made by representatives of the Department of Education to: (a) review program accomplishment and management control systems, and (b) provide such technical assistance as may be required.

- **Monitoring by Recipients:** Internal site-visits will be conducted by professional staff of the Title III Office. Recipients shall constantly monitor the performance under federally supported Activities to assure that adequate progress is being made toward achieving the goals of the Activity. Monitoring of the Activities by the Title III Office will include: an overview of the progress of each activity in accomplishing the goals on the timetables that have been established; a review of the monthly Time and Effort Reports submitted by each staff that receives compensation under the program; and an audit of all equipment and inventory will be conducted. This review shall be made for each function or Activity as set forth in the approved grant application or contract document.

- **Records Related to Grant Funds:** A grantee shall keep records that fully show: (a) the amount of funds under the grant; (b) how the grantee uses the funds; (c) the total cost of the project; and (d) the share of the cost provided from other sources. Further, poor record-keeping is a lack of internal controls and should not occur.

- **Records Related to Compliance:** A grantee shall keep records to show its compliance with program requirements. Compliance encompasses the processes of systematic procedures that are organized and efficient methods; that will, ensure that the provisions of the regulations imposed by a federal agency are appropriately met.

- **Records Related to Performance:** A grantee shall keep records to identify significant project experiences and results and use the records to (a) determine progress in accomplishing project objectives; and (b) revise those objectives, if necessary.
Accurate records will document successes, problems encountered, and time frames in the delivery of the desired outcomes and/or results.

- **Records Retention Period:** Unless a longer period is required under 34 CFR part 74, a grantee shall retain records for five (5) years after the completion of the Activity for which it uses grant funds. Accessibility of the records is important for audits that may be conducted by internal and external entities.

- **Unexpended Funds:** In the event that the amounts previously awarded have not been obligated pursuant to the approved project and in the judgment of the Secretary, will not be obligated for such purposes, the Secretary may upon notice to the recipient, reduce the amount of the grant or contract to an amount consistent with the recipient’s needs pursuant to regulations regarding termination and suspension for cause.

**Termination and Suspension for Cause:** Assistance under any Federal program to which this part is applicable may be terminated in whole or part if the Secretary determines, after affording the recipient reasonable notice and an opportunity to be heard, that the recipient has failed to carry out its approved project proposal in accordance with the applicable law and the terms of such assistance, or has otherwise failed to comply with the law, regulations, assurance, term or condition of the grant or contract.
ACTIVITY DIRECTORS AND COORDINATORS

Activity Directors are responsible for carrying out the approved program plan of operation contained in the funded Title III Proposal and for achieving the identified objectives in their respective activities. In some instances, Activity Directors may delegate the day-to-day administration of these responsibilities to a staff member under their direct supervision. This individual is the Activity Coordinator. Only Activity Directors and Coordinators may initiate requests for use of funds and their requests must be based upon the approved budget. Each Activity Coordinator must have requests approved by the Activity Director within the existing administrative structure of the University before the requests are submitted to the Title III Administrative Office.

Activity Directors/Coordinators have the following responsibilities:

- Attend on-campus Title III meetings; receive pertinent grant information.
- Prepare complete and accurate reports of Activity progress for submission to the Title III Director’s Office (i.e., quarterly activity progress reports; annual performance reports*; related travel reports; time and effort reports and equipment inventories).
- Monitor and report the timely completion of assigned Activity tasks and milestones.
- Request Title III funds in accordance with approved Activity allocations and University procedures.
- Approve travel requests.
- Prepare, review, and sign Time and Effort reports.
- Develop strategies for the completion of objectives in a timely manner.
- Monitor Activity budgets, and sign-off on all approved budget expenditures.
- Provide Title III Administrators with a copy of Personnel Action Forms (PAF) on each person hired and/or terminated, who receives salaries under Title III.
- Perform other duties, which may be necessary to ensure that objectives of the Activity are achieved.

Activity Directors and/or Coordinators will receive a performance evaluation annually based on 1) attendance at meetings; 2) timely submission of reports; 3) efficient expenditure of Title III funds; and 4) meeting program objectives. This evaluation will be used to support future funding allocations under the Title III Program.

(*Annual Performance Reports that reflect the impact that the Title III activity has had on the entire operational aspect of the University are to be prepared and submitted to the Title III Administration by October 31st of each calendar year.)
CAT-TRAC

Cat-Trac is a data management program that is used to assist Activity Directors in managing their grant Activities. **All expenditure requests, personnel and reports must be entered into Cat-Trac.** Cat-Trac allows budget management and the ability to track all Expenditures, Travel, Personnel, Budget Revisions, Quarterly Reports, and Inventory.

**All submissions must be approved in Cat-Trac before documentation is submitted to the Title III Program Administration Office.** This approval gives permission to print and submit the request to the Program Administration Office for final approval.

DEPARTMENT OF EDUCATION REPORTING REQUIREMENTS

The Department of Education requires the University to maintain records that show the amount of funds awarded under each grant; how the spending of funds relates to the overall effectiveness of the institution; how the grant funds were used; the total scope of the project and other records to aid in facilitating an effective audit. The University must keep records that demonstrate compliance with program requirements and records that show significant project expenses and results. These records must be retained for five years after the final financial reports are submitted for the Activity for which the funds were granted.

Applications for Continued Funding Under Title III

Proposed activities, which are approved by University officials for continued funding under Title III, must submit an application during the Spring Semester of the year currently funded, which provides the following information:

- **An Activity Narrative:** The activity narrative for continuing activities will be composed of the parts that are described in the following paragraphs.

- **A Preliminary Annual Performance Report:** An Annual Performance Report for Activities will be submitted each year during the month of October and will reflect accomplishments from October 1st of the previous calendar year to September 30th of the current year. A preliminary Annual Performance Report should be provided at the time the application for continued funding is submitted. This report should describe the activities’ accomplishments to date based on the objectives included in the approved budget. If applicable, a description of any modification to the current plan of operation should be included.

- **Activity Objectives for the Next Budget Period:** Objectives for the next year should be included and must be described in clear, concise measurable terms. These objectives must include the attainment measurement in quantitative terms.

- **An Evaluation Plan:** The evaluation plan must provide a detailed assessment of the implementation strategies and quantifiable evidence of the attainment of the objectives for each Activity for each grant year.
• **An Activity Budget:** All budgeted items are to be reflected in the format provided by the Department of Education, including major items such as Personnel, Fringe Benefits, Travel, Equipment, Contractual Services, Student Wages and others that allow the Activity to function as efficiently as intended.

Substantive changes in the scope and/or plan of operation of any Title III Activity must be approved by the Department of Education in writing prior to implementation. Requests for modification of any programmatic objective must be made through the Title III Director. If approved by the President, modifications will be included in our annual report submission to the Department of Education. Only after approval is received from the Department of Education can changes be effective. The Department of Education defines substantive changes to an institution’s program as those changes which redirect the objectives and scope of an activity, changes in key personnel, international travel, and continuation of the project for more than three months without the direction of a Project Director.

**Reports of Progress in Achieving Title III Objectives**

Both internal and external evaluations are management tools used to keep the program focused on annual objectives. EDGAR states that recipients shall monitor the performance of grant-supported activities and report progress according to program requirements. The evaluation should review programmatic progress to assure that positive efforts are being made toward achieving the goals of the grant.

Internal audit evaluations will be carried out through quarterly monitoring reports, annual progress reports, and semi-annual Title III workshops. External evaluation is recommended annually. External evaluation will determine progress in achieving the objectives in its approved application, the effectiveness of the project in meeting the purposes of the program, and the effect of projects on the persons directly impacted by the projects.

• **Quarterly Progress Reports:** In order to provide systematic documentation of the achievement of objectives for each of the grant Activities, each Activity Director will complete a Quarterly Progress Report. The report is to be placed on the forms provided by the Title III Office. Copies of the forms are included in this Handbook. Quarterly Progress Reports are due according to the schedule below:

  Report 1 (October 1st - December 31st)  ____________ January 15th
  Report 2 (January 1st - March 31st)     ____________ April 15th
  Report 3 (April 1st - June 30th)        ____________ July 15th
  Report 4 (July 1st - September 30th)    ____________ October 15th

**FAILURE TO SUBMIT QUARTERLY REPORTS BY THE NOTED DUE DATES MAY RESULT IN AN ACTIVITY BEING TEMPORARILY SUSPENDED.**

• **Annual Performance Report:** In addition to the Quarterly Report, each Activity Director will submit an Annual Performance Report (APR). This report, due no later than October 31st of each year, must provide the necessary information and data to compile the U.S. Department of Education’s Annual Performance Report. Specifically, this report should include:
  
  An Introductory Statement regarding the Activity as it relates to the University at-large,
A completion of relevant processes and outcome measures,  
A narrative summary of the status of Activity objectives.

In describing the status of activity objectives, consider the institutional impact of the Activity. In this section, analyze the overall impact of the activity to the institution by:

- Describing the positive impact(s) that the grant activities are having on other areas of the University and
- Describing any cooperative efforts with other units and staff of the University (non-Title III) and/or with other Title III Activities; thus, indicating the comprehensive impact on the institution. Further, include the expertise of non-grant personnel devoted to the project and the activity’s institutional plan.

**Time and Effort Reporting Requirements**  
The Department of Education requires the University to document and maintain Time and Effort Certifications on all federally supported employees. Internal procedures have been developed to ensure adherence to this requirement.

- Each Title III funded employee is required to complete a monthly Time and Effort form. In addition to the monthly form, each employee will need to sign a quarterly certification in the Office of Grants and Contracts when notified. Completed Time and Effort forms must be submitted monthly to the Title III Program Administration Office no later than the 5th business day following the reporting period. Hourly employees must submit a monthly time and effort form, but attach all related time sheets.

- Copies of completed Time and Effort forms are to be maintained in the Activity files and the Title III Administrative Office.  

**NOTE:** Activity Directors/Coordinators will be held accountable to ensure that personnel funded through Title III comply with this requirement. Failure to comply may result in the suspension of future Title III funding.

**External Evaluation**  
An independent external evaluator, at the discretion of the University President, will evaluate the Title III grant as well as the individual Title III Activities. The evaluator will conduct both a formative and a summative evaluation. Evaluators will look at all aspects of grant activities including a comparison of actual accomplishments to the goals established for the period, documentation of activity progress in meeting measurable objectives, allowability of project expenditures, and the effect of the project in strengthening the overall operation of the University.
OPERATIONAL
And
FISCAL POLICIES

TITLE III FUNDED EMPLOYEES

Personnel
This category includes all full-time, part-time, and temporary employees who are supported by Title III funds. Hiring procedures will follow University policy (www.cau.edu/Hr_Staff_Recruiting_Process.aspx) . In addition to University policy, Activity Directors are required to enter all personnel into Cat-Trac. Before initiating documents to hire new personnel, the Title III Program Administration office must be consulted to ensure that the hiring of persons for Title III activities is within the framework of the approved Plan of Operation and to ensure that appropriate funds are available to accommodate the action. **Title III funds may not be used to supplant the use of University funds in the hiring process.** Individuals hired should clearly understand that they are being supported by Federal funds and that their employment is contingent on the receipt of those funds and the overall success of their Activity.

Time Sheets
Time Sheets are required for Hourly Paid employees only which includes student workers. Time sheets will be processed in accordance with the University’s related policy. Activity Directors are required to sign all time sheets. Timesheets are due to the University’s Payroll Office (please see HR for a payroll schedule). Failure to submit time sheets by the due date may result in a delay in the employee being paid. **(A copy of all related time-sheets should accompany the monthly Time and Effort form when submitted to the Title III Program Administration office.)**

Fringe Benefits
Fringe benefits are available to persons supported by Title III funds, as allowed by University policy. **Title III does not fund the University’s Tuition Remission Policy.**

Student Employment
Student Employment under Title III-funded Activities is an appropriate and beneficial use of resources. It is expected that student work assignments will be directly linked to an approved Title III Activity and that these assignments will be value-added experiences for the students. Activity Directors/Coordinators are also expected to budget and closely monitor the expenditure of student wages, as well as enter all student workers into Cat-Trac.

The Title III student hiring process will follow the University’s policy. The decision to employ a particular student worker under Title III Programs rests solely with the Activity Director/Coordinator and the Title III Director. The following conditions apply to all Title III student workers:

- A job description must be submitted to the Title III Program Administration Office before the student is hired.
• Student workers normally work during regular University operating hours unless otherwise approved.

**STUDENT WORKERS WILL NOT BE PAID FOR WORKING ON OFFICIAL UNIVERSITY HOLIDAYS. IN NO CASE SHOULD A STUDENT BE PAID FOR HOURS NOT ACTUALLY WORKED.**

• Student work assignments should be related to the specific funded Activity or the day-to-day operation of the unit directly supporting the Activity.

• During the fall and spring semesters, students may work up to twenty (20) hours a week, however, some graduate student workers, because of the level of service they provide, may work up to 30 hours a week. Such cases should be documented and approved by the Title III Director in advance. During the summer term, students may work up to 30 hours per week.

• Students must be enrolled as full-time students during the Fall and Spring semesters.

• **Students may not under any circumstances work in more than one Title III-funded position.**

**Employment of Non-citizen Student Employees**

*Student workers who are non-citizens may be employed using Title III funds under the following conditions:*

- Enrolled full-time in a degree-granting program at the University;

- Provide visa documentation of their eligibility to work in this country; and

- Abide by any other regulations mandated by the University’s Office of Human Resources.
CONSULTANT SERVICES

Consultants may be engaged to assist in fulfilling Activity Plan of Operation Objectives. A consultant may be used only as described in the Activity budget. The University’s policy should be followed.

If the service provided was advice, the scope of this should be carefully documented with a written report from the consultant indicating his/her findings and a copy should be forwarded to the Title III Program Administration Office.

When a consultant is engaged to provide on-campus training (workshops, seminars, etc.), the following documents should be forwarded to the Title III Program Administration Office:

- Documentation of Attendees
- Agenda
- Summary of Evaluations

All consultants should have prior approval before work commences.
PROPERTY AND EQUIPMENT POLICY

Title III will adhere to University policies regarding Property and Equipment (www.cau.edu/administration/propertycontrolpolicy). Title III Program Administration will reconcile with CAU Fiscal Office all equipment and property inventory records annually. Activity Directors are responsible to enter all equipment and property under their activity into Cat-Trac.

Equipment

In addition to University policy, purchases of equipment shall adhere to the following guidelines and governing directives.

The recipient shall use the equipment in the Activity for which it was acquired as long as needed, whether or not the Activity continues to be supported by Title III funding. When no longer needed for the original intent, the Activity Director or Coordinator will notify the Title III Administrators for appropriate disposition of the equipment.

After the time that the equipment is used in the Activity for which it was acquired; with the approval of the Title III Director and the Department of Education, the Activity Director may make it available for use on other “like projects or programs”. First preference for other use shall be given to other projects sponsored by the Department of Education; second preference shall be given to projects or programs sponsored by other Federal-awarding agencies.

Attached to requisitions (for the purchase of equipment) must be evidence that the user has attempted to locate the least expensive supplier of that equipment item. University policy defines equipment as an item costing $1,000 or more with a useful life of at least one year. Equipment that is made by two or more manufacturers and costs in excess of $999.00 requires three official bids from prospective vendors. All equipment must be encumbered before the end of the first quarter of each fund-year (before December 31st) unless justified and pre-approved by the Title III Director.

Equipment Management Requirements (EDGAR 74.34/80.32)

Procedures for managing equipment (including replacement equipment) until transfer, replacement, or disposition takes place shall, as a minimum, meet the following requirements:

- Property records shall be maintained accurately. Retention and access requirements for these records are explained in Subpart D of the Department of Education General Administrative Regulations (EDGAR). For each item of equipment, the records shall include:
  - A description of the equipment, including the manufacturer’s model number, if any;
  - An identification number;
  - Identification of the grant under which the recipient acquired the equipment;
  - The information needed to calculate the Federal share of the equipment;
  - Acquisition date and unit acquisition cost;
  - Location, use, and condition of the equipment and the date the information was reported;
  - All pertinent information on the ultimate transfer, replacement, or disposition of the equipment
A physical inventory of equipment shall be taken annually and the results reconciled with the property records to ascertain the existence, current utilization, and continued need for the equipment. A statistical sampling basis is acceptable. Any differences between quantities determined by the physical inspection and those shown in the accounting records shall be investigated to determine the cause of the differences.

- A control system (including identifying marks) shall be in effect to ensure adequate safeguards to prevent loss, damage, or theft of the equipment. Any loss, damage, or theft of equipment shall be investigated and fully documented.

- Adequate maintenance procedures shall be implemented to keep the equipment in good condition.

- Where equipment is to be sold, the Federal Government has a right to part or all of the proceeds. Under no circumstances should equipment procured with Title III funds be sold without the written permission of the Title III Director.

When the recipient no longer needs the equipment, the equipment may be used for other activities in accordance with the following standards:

- For equipment with a current per unit fair market value of $1000 or more, the recipient may retain the equipment for other uses provided that compensation is made to ED or its successor. The amount of compensation shall be computed by applying the percentage of Federal participation in the cost of the original project or program to the current fair market value of the equipment.

- If the recipient has no need for the equipment, the recipient shall request disposition instructions from the Secretary. The Secretary shall determine whether the equipment can be used to meet ED requirements. If no requirement exists within ED, the availability of the equipment shall be reported to the General Services Administration by the Secretary to determine whether a requirement for the equipment exists in other Federal agencies. The Secretary issues instructions to the recipient no later than 120 calendar days after the recipient's request and the following procedures govern:

  - If so instructed or if disposition instructions are not issued within 120 calendar days after the recipient's request, the recipient shall sell the equipment and reimburse ED an amount computed by applying to the sales proceeds the percentage of Federal participation in the cost of the original project or program. However, the recipient shall be permitted to deduct and retain from the Federal share $500 or ten percent of the proceeds, whichever is less, for the recipient's selling and handling expenses.

  - If the recipient is instructed to ship the equipment elsewhere, the recipient is reimbursed by ED by an amount which is computed by applying the percentage of the recipient's participation in the cost of the original project or program to the current fair market value of the equipment, plus any reasonable shipping or interim storage costs incurred.
If the recipient is instructed to otherwise dispose of the equipment, the recipient is reimbursed by ED for costs incurred in its disposition.

The Secretary may reserve the right to transfer the title to the Federal Government or to a third party named by the Federal Government when the third party is otherwise eligible under existing statutes. This transfer shall be subject to the following standards:

- The equipment must be appropriately identified in the award or otherwise made known to the recipient in writing.
- The Secretary issues disposition instructions within 120 calendar days after receipt of a final inventory. The final inventory must list all equipment acquired with grant funds and federally-owned equipment. If the Secretary does not issue disposition instructions within the 120 calendar day period, the recipient shall apply the standards of this section, as appropriate.
- When the Secretary exercises the right to take title, the equipment is subject to the provisions for federally-owned equipment.

Equipment is approved for use in the achievement of goals of each Activity and should be moved only if the Activity is being moved to different quarters at the University, or the equipment is required for use in another department attached to the University. Title III Administration must be notified prior to the relocation of any equipment or furniture items.
RECORDS MANAGEMENT POLICY

Title III Program Administration Office, Office of Grants and Contract Accounting, and Activity Directors will maintain records of budgetary expenditures for Title III Activities. Activity Directors should also maintain files for all Title III related documentation; Time and Efforts, Quarterly Reports, Annual Reports and any other documentation as a result of a Title III funded project. This record keeping will provide up-to-date information relative to the availability of funds and make sure that accurate records are available for audits.

Record Retention Requirements

EDGAR

§ 74.53 Retention and access requirements for records.

(b) Financial records, supporting documents, statistical records, and all other records pertinent to an award shall be retained for a period of three years from the date of submission of the final expenditure report or, for awards that are renewed quarterly or annually, from the date of the submission of the quarterly or annual financial report, as authorized by the Secretary. The only exceptions are the following:

(1) If any litigation, claim, or audit is started before the expiration of the 3-year period, the records shall be retained until all litigation, claims, or audit findings involving the records have been resolved and final action taken.

(2) Records for real property and equipment acquired with Federal funds shall be retained for 3 years after final disposition.

(3) When records are transferred to or maintained by the Secretary, the 3-year retention requirement is not applicable to the recipient.

(4) Indirect cost rate proposals, cost allocations plans, etc. as specified in 74.53 (g).

Memorandums, Letters, etc. from Activity Directors, the University campus, DOE, and other outside businesses. - Documents that pertains to the Undergraduate and Graduate activities will remain in the administrative office for the duration of the five (5) year cycle with the exception of University and DOE policies and formal documents. The Director and Administrative Assistant will be responsible for this determination.

Requisitions and Travel Documents – These documents will remain in the office for duration of the five (5) year cycle. After the five (5) year cycle, they will be destroyed.

Personnel documents for Activities-- These documents will remain in the office for duration of the five (5) year cycle. After the five (5) year cycle, they will be destroyed.

Time and Efforts Forms –These documents will remain in the office for the duration of the five (5) year cycle. After this period, the forms will be stored in the office campus storage for five years for a total of ten years.

Proposals, Awards— These documents will remain in the office for duration of the five (5) year cycle. After the five year funding cycle, the proposal will be archived in the off campus storage for a duration of five years. Award documentation will remain in this office for ten (10) years.

Steps for Purging files in Title III Program Administration Office

Determine the records to be stored.
Place all records in File Box
Indicate the date of archive and the date of destroy on the outside of the box.
Place these boxes in the resource room for pick up.
All documents will be destroyed by shredding.
The off campus storage space will be monitored yearly to ensure proper retention.
PROCUREMENT POLICIES AND PROCEDURES

All requests for supplies, equipment, services, rentals, subscriptions or any other transactions that involve an expenditure of Title III funds must be entered into Cat-Trac. Requisition for items with an individual cost of $5,000 or more must be accompanied by three (3) quotes, each quote provided by a different vendor. Requisitions for services in amount exceeding the small purchase threshold (currently fixed at 41 U.S.C. 403 (11) – currently $25,000) must proceed through the University’s Request for Proposal (RFP) process.

In addition to entering these transactions into Cat-Trac, Title III will adhere to University Policy (www.cau.edu/CMFiles/Docs/PurchasingPolicy.pdf)

In addition to University Policy, accordance with the Department of Education General Administrative Regulations (EDGAR), recipients of Federal awards, such as Title III, shall take the following steps:

- Ensure that small businesses, minority-owned firms, and women’s business enterprises are used to the fullest extent practicable.

- Make information on forthcoming opportunities available and arrange time frames for purchases and contracts to encourage and facilitate participation by small businesses, minority-owned firms, and women’s business enterprises.

- Consider in the contract process whether firms competing for larger contracts intend to subcontract with small businesses, minority-owned firms, and women’s business enterprises.

- Encourage contracting with consortiums of small businesses, minority-owned firms and women’s business enterprises when a contract is too large for one of these firms to handle individually.

- Use the service and assistance, as appropriate, of organizations such as the small Business Administration and the Department of Commerce’s Minority Business Development Agency in the solicitation and utilization of small businesses, minority-owned firms and women’s business enterprises.

- In all cases, the procurement process must be in conformance with EDGAR, Sections:
  - 74.44 Procurement procedures
  - 74.45 Cost and price analysis
  - 74.46 Procurement records
  - 74.47 Contract administration
  - 74.48 Contract provisions
Under no circumstances will any Title III representative engage in any formal contact or other commitment with outside vendors without prior approval and adherence to the appropriate process of required requisition documentation.

**Sole Source Procurement**

**Sole Source Procurement must be presented and approved through the Department of Education.** Sole Source Procurement occurs when only one vendor is known to supply a particular item requested for purchase. This method of purchasing involves no competition and should be avoided as much as possible. If used, the sole source procurement should be justified and well documented. Evidence of such documentation should be retained for record-keeping purposes.

Final responsibility in determining whether an item is a proprietary item and should be purchased from a sole source is determined by the Purchasing Department, and approved by the Title III Director for compliance.

**Debarment and Suspension.**

Federal awarding agencies and recipients shall comply with the non-procurement debarment and suspension common rule implementing E.O.s 12549 and 12689, "Debarment and Suspension." This common rule restricts sub-awards and contracts with certain parties that are debarred, suspended or otherwise excluded from or ineligible for participation in Federal assistance programs or activities.
TITLE III CARRY-FORWARD PROCEDURE

Carry-forward funds, formerly known as ‘spend down’ accounts, are funds which are leftover from previous years. The purpose of this policy is to develop a uniform procedure in which carry-forward funds are requested and distributed.

- Near the end of each funding year (August 30), the Accounting Coordinator provides the budget balance for all activities to the Title III Director.
  - There must be minimal encumbrances (less than $500) with an explanation that is approved by Title III Director before funds can be allocated to a carry-forward activity. These encumbrances should not include travel.

- The Title III Director & Accounting Coordinator will meet with the President during the first week in September to discuss the budget balance and to get input and approval for the projects he would like to see implemented during the next fund-year. These funds should only be spent on objectives which were not completed in the prior fund-year.

- Carry forward funds cannot be expended beyond the current five year cycle unless an extension from the US Department of Education is granted. If there is a need for deviation, a proposal should be prepared, submitted to the Title III Director who in turn will submit it to the U.S. Department of Education in Washington for review and approval by the Program Officer.

- Activity Directors who receive approval to receive carry-forward funds will prepare a complete activity proposal to be submitted to Title III for approval by Program Specialists and the Director before the end of the third week in September. The same procedure and template used for creating new activities and writing measurable objectives should be used in this carry-forward process.

- The Title III Accounting Coordinator will prepare the necessary Budget Revision and 405 Forms and submits to Grants & Contracts to set up carry-forward accounts (Graduate/Undergraduate).

- Grants & Contracts will release the remaining funds in Banner from the current activities and carry the funds over to a new account with a new fund/index number no later than October 15th of the new grant year.

- Grants & Contracts will contact the Title III Director, Accounting Coordinator & Program Specialist by email when the funds have been transferred in Banner.

- Once this information is received, the Activity Director will be contacted by the Program Specialist and the activities can begin spending.
TRAVEL POLICY

All Title III funded Travel will adhere to University Policy (www.cau.edu/CMFiles/Docs/TravelPandP.pdf) and in addition to University Policy, all travel should be entered into Cat-Trac. A Before/After Travel Report should also be submitted to the Title III Program Administration Office.

BUDGETS

Periodic budget analysis should also be conducted by the Activity Directors/Coordinators to ensure that Title III funds are being spent in a timely and efficient manner. The expectation is that annual funds will be utilized in a manner which ensures that the objectives of the Activity are accomplished. Any deviations or discrepancies should be explained in Quarterly Activity Reports.

Activity budgets must be related to the approved program Plan of Operation and consistent with the intent of the Department of Education in carrying out the objectives of Title III Programs.

Budget Revisions

The procedures for requesting budgetary revisions are the same as those for the regular programs of the University with some modifications. All Budget Revisions must be entered into Cat-Trac.

- The Request must be approved (for submittal purposes) in Cat-Trac. A CAU Budget Revision form must be completed and may be obtained from the Office of Grants and Contracts

- The forms must be returned to the Title III Office signed by the Activity Director.

- When the review and approval form is completed by the Title III Director, the Request for Budget Revision form will be forwarded to the Office of Grants and Contracts.

Activity Directors/Coordinators are expected to carefully monitor their program objectives and related expenditures to ensure that milestones are being completed in a timely manner and that expenditures are commensurate with accomplishments.

No Budget Revisions will be considered during the 1st Quarter of each Grant Year (October 1 – December 31).
STUDENT FINANCIAL ASSISTANCE

TITLE III POLICY FOR GRADUATE STUDENT STIPEND SUPPORT AND TUITION WAIVERS

A cornerstone in the education of graduate students in science, technology, engineering and mathematics (STEM) throughout the U.S. has been the provision of stipend support in combination with classroom and laboratory teaching. At Clark Atlanta University, the granting of a stipend for the entire period of STEM area training for the Ph.D. degree has been defined as a Research Assistantship and/or a Teaching Assistantship. Due to the rigorous nature of the programs; the STEM graduate students are strongly encouraged not to seek employment that would impede degree completion.

Graduate education is a hallmark of research universities; and a mission of Clark Atlanta University is to educate individuals for areas of need in our communities and abroad. The importance of STEM education to the future of the nation and the world as a whole cannot be understated. The role of African-American doctoral scientists is absolutely necessary for the future of medical research and for the education of future generations in the STEM areas.

The purpose of the stipend is to provide the graduate programs in the STEM areas an opportunity to increase the number of African–American students entering and completing doctoral degree programs. The stipends will defray expenses incurred during students’ matriculation at CAU.

Allowable

Higher Education Act of 1965, Part B, Sec. 326. PROFESSIONAL OR GRADUATE INSTITUTIONS

c) USES OF FUNDS. — A grant under this section may be used for—

(4) scholarships, fellowships, and other financial assistance for needy graduate and professional students to permit the enrollment of the students in and completion of the doctoral degree in medicine, dentistry, pharmacy, veterinary medicine, law, and the doctorate degree in the physical or natural sciences, engineering, mathematics, or other scientific disciplines in which African-Americans are underrepresented.

Eligibility

1. Students must be fully admitted into the doctoral program
2. Students must not be receiving any support from other federally funded grants
3. Students must have U.S. citizenship and be of African-American decent
4. Students must have a financial need such that the Expected Family Contribution (EFC) is less than or equal to $10,000.
5. Teaching Assistants (TA’s) and Research Assistants (RA’s) are selected based on the recommendation of their departments (see job descriptions for TA’s and RA’s).
Process- (Use as checklist)

1. Appropriate Department Chairs will select students based on their GPA, progress in the program, research progress, faculty evaluations, and available funds.

2. In order to avoid processing delays, students are strongly encouraged to register for classes during the pre-registration phase. Department chairs must stress the necessity of registering on time to the students. Failure to register for classes in a timely manner will result in delayed compensation.

3. Students must disclose in writing how their tuition and fees will be paid per semester; i.e. waiver, scholarship, Title III stipend, student loan, etc. This information must be verified by the Department Chairs and the Activity Director and submitted to the Title III office.

4. Activity Director/ Activity Coordinator must first enter request(s) in CAT-TRAC (Title III’s grant managing system).

5. Activity Director must submit completed, verified, signed, and dated CAU Student Stipend Payment Forms (located on the university website) to the Title III office (Including enrollment and citizenship verification from appropriate departments).

6. Activity Director/Activity Coordinator must attach supporting documentation to include: Student Statement of Need, Student Aid Report (SAR) from FAFSA.ed.gov, and the description of the Assistantship selected.

7. If a tuition waiver is needed, the Activity Director must complete a CAU Title III Tuition Waiver Summary Form and submit it to the Title III office (Stipend eligibility applies, however an assistantship is not required for a tuition waiver).

8. The Title III office will review all paperwork. Once the approval of the Title III Director is obtained, the paperwork will be forwarded to the office of Grants & Contracts for processing.

9. All recipients of Title III funds are required to complete and submit Time and Effort forms by the fifth (5th) business day of every month to the Title III office. (Forms are located on the University website).

The student stipend policy will be reviewed at the beginning of every new Title III grant cycle.
Graduate Research Assistant
Department of Biological Sciences
The research assistant conducts in laboratory investigations concerned with a specific research problem. In conducting this research, specific tasks include but are not limited to: developing and implementing research methods related to the selected research problem; maintaining assigned laboratory space; applying safe laboratory practices when conducting in laboratory activities; developing and presenting a research prospectus; reporting data to the laboratory lead scientists; conducting regular meeting with established advisory committee and preparing research data for publication. The research assistant will also provide required reports to the program director they are employed with. The graduate research assistant must be enrolled in a graduate school program.

Department of Chemistry
School of Arts and Sciences

Reports To: Instructor of Record/Advisor/Department Chair

General Function (Description):
Graduate Student Teaching Assistants (GSTA) are full critical partners in the teaching and administration of General Chemistry, Organic Chemistry and other labs as assigned. GSTAs work with the primary course instructors and faculty to help CAU students obtain a solid foundation in general and organic chemistry through hands-on activities and mentorship and in the laboratory course study. GSTAs attend a weekly meeting with the course instructor for 1 hour maximum.

Examples of Duties and Responsibilities:
Specific duties and responsibilities of a GSTA cover assignments and/or instruction given by the instructor/advisor or department chair and include but are not limited to the following:

EXPERIMENT PREP (3 hrs/week/course)
Lab preparation duties include:
- Preparing solutions and reagents needed for a given experiment
- Ensuring the required materials (pipets, gloves, filter paper, etc.) are present in the labs and are sufficient enough for the number of students performing the experiment for the entire week
- Preparing properly labeled waste bottles for the lab.
- Keeping the labs in a general state of order and cleanliness.
- Removing all materials specific for that experiment and replacing them in the proper location in the prep room.

LAB MONITORING (3 hrs/week/section)
Lab monitoring duties include:
- Presence in the lab during the entire lab period.
- Performing the prelab briefing for the students.
- Understanding of the experiment being performed.
- Distribution of materials such as handouts.
- Grading of lab reports.
- Prompt return of graded lab reports.
- Keeping the labs in a general state of order and cleanliness.
- Attending regular TA meetings

**LAB GRADING (2 hrs/week)**
Lab grading duties include:
- Grading reports, quizzes and lab exams in a prompt and consistent manner.
- Ensuring student grades reflect the quality of work delivered.

**LAB PREP (2+/week)**
Lab prep duties include:
- Making certain you have sufficient knowledge of the techniques, chemistry and safety issues for each experiment.
- Obtaining any handouts needed for the experiment and administering them to the students.

*Additional duties may include:*

**EXAM GRADING (26 hrs/semester)**
Exam grading duties include:
- Showing up on time for their assigned grading.
- Remaining until dismissed.
- Grading in accordance with instructions provided by instructor

**EXAM PROCTORING (4 hrs/semester)**
Exam proctoring duties include:
- Showing up on time for their assigned proctoring.
- Remaining observant to ensure appropriate student conduct.
- Remaining until dismissed.

**Requirements:**

GSTAs will hold a bachelor of science in chemistry or related STEM discipline. GSTAs must have a comprehensive knowledge of the Laboratory Safety and Housekeeping Guide and the Safety Rules and Regulations for Graduate/Research Laboratories Guide supplements in the Department of Chemistry's Graduate Student Handbook.